

Conflict of Interest Policy

September 2024

Version 9



Contents

1. I	ntroduction3
1.1.	Purpose of the policy3
1.2	. Scope of the policy3
1.3	. Definition of conflict of interest3
1.4	. Regulatory authorities4
1.5	. Responsibilities4
1.6	. Review arrangements6
1.7	. Situations brought to our attention by the regulators6
1.8	. Conflict of Interest principles6
2.	Process6
2.1	. Identifying conflicts of interest6
2.2	2. Mitigating potential conflicts of interest7
2.3	3. Table of potential conflicts of interest8
2.4	I. Breach of conflict of interest policy12
2.5	5. Process for identifying conflicts of interest – flowchart13
2.6	6. Process for dealing with a breach of the policy – flowchart14
3.	Data protection15
4.	Document storage
5.	Appendix 1: Annual Conflicts of Interest Declaration Form
6.	Appendix 2: Academic Division Workers Conflicts of Interest Declaration Form18



1. Introduction

1.1. Purpose of the policy

The purpose of this policy is to protect the integrity of VTCT Skills as a business and the integrity of VTCT Skills qualifications and assessments. The policy is designed to guide any VTCT Skills stakeholders in terms of handling potential conflicts of interest that may arise as a result of VTCT Skills and approved centre roles in the development, delivery, assessment and awarding of VTCT Skills qualifications.

This policy:

- provides a definition of conflict of interest;
- provides VTCT Skills' principles underpinning the management of conflict of interest;
- sets out the responsibilities for managing conflict of interest;
- outlines the procedures to mitigate potential conflicts of interest; and
- describes the action(s) which will be taken if the policy is breached.

1.2. Scope of the policy

This policy applies to all VTCT Skills staff and other individuals who interact or potentially interact with the work of VTCT Skills. This includes individuals involved with any aspect of the design and development, marketing, sales, distribution, delivery, marking, examining, quality assurance, awarding or any other activity for VTCT Skills qualifications and assessments, and supporting resources and services.

The individuals within the scope of this policy include trustees, directors, employees, workers, home and remote workers, agency workers and any associate staff, including external quality assurers, examiners and freelance staff.

1.3. Definition of conflict of interest

A conflict of interest exists in relation to an awarding organisation where:

- its interests in any activity undertaken by it, on its behalf, or by a member of its Group have the potential to lead it to act contrary to its interests in the development, delivery and award of qualifications in accordance with regulatory requirements;
- a person who is connected to the development, delivery or award of qualifications by the awarding organisation has interests in any other activity which have the potential to lead that person to act contrary to his or her interests in that development, delivery or award in accordance with the awarding organisation's regulatory requirements; or
- an informed and reasonable observer would conclude that either of these situations was the case.

There is the potential for conflicts of interest to arise in a number of circumstances relating to VTCT Skills activity, for example, where an individual:



- has a position of authority in one organisation that conflicts with their interests in another organisation;
- works for or carries out work on VTCT Skills' behalf, but may have personal interests in another business which either uses VTCT Skills products or services, or produces similar products or services; or
- has friends or relatives taking VTCT Skills group assessments.

1.4. Regulatory authorities

This policy addresses the requirements of the relevant regulatory authorities' criteria.

The policy may from time to time be provided to the regulators upon request to satisfy them of VTCT Skills' ability to comply with their requirements in relation to conflicts of interest and to prevent such conflicts becoming adverse effects as defined by regulators.

1.5. Responsibilities

VTCT Skills is responsible for monitoring compliance with the Conflicts of Interest Policy and taking appropriate action when non-compliance is suspected or known to exist.

VTCT Skills is responsible for ensuring that all employees and individuals with a role relating to the development, delivery and awarding of VTCT Skills qualifications and assessment are aware of this policy and proactive in addressing it.

VTCT Skills:

- ensures that the contractual arrangements with qualifications, assessment and quality
 assurance associates clearly set out any obligations on them to manage conflicts of interest
 arising from other activities that they undertake;
- ensures that anyone who has access to confidential assessment material for a qualification is not permitted to deliver or be present at training events on that qualification;
- ensures that all members of staff declare any conflict of interest for friends or family sitting upcoming VTCT Skills examinations or assessments;
- expects its individual teams to identify and inform their Head of Department of any actual/potential conflicts of interest that could impact on VTCT Skills, and which are not already identified in the table at the end of this policy; and
- requires its individual teams to manage and monitor any identified conflicts of interest that
 relate to their area of operations (as outlined in the table at the end of this document.)
 Should the status of any identified conflict, or the associated controls change, Head of
 Department should inform the Director of Qualifications and Standards and arrange for the
 table to be updated.

The Director of Qualifications and Standards:

holds the ultimate responsibility for the Conflict of Interest policy, dissemination of the
policy and management of potential and actual conflicts of interest that are escalated by
VTCT Skills;



- reviews compliance with the policy regularly;
- is responsible for escalating reports of actual or potential conflicts of interest, when necessary, to regulatory authorities;
- is responsible for advising on the management of conflicts of interest of the qualifications, assessment and quality assurance teams, including ensuring contractual arrangements are in place to oblige staff and workers to notify VTCT Skills of conflicts of interest; and
- is responsible for ensuring conflicts of interest for the assessment team are reviewed prior to each assessment series or annually depending upon which occurs first.

The People Team:

- obtains conflict of interest declaration forms from all stakeholders on commencement of their role and maintains records;
- obtains annually up dated conflict of interest forms from all employees;
- must record and report immediately to the Director of Qualifications and Standards any
 conflict of interest declared, including the nature and extent of the conflict, an outline of
 the discussion and the actions taken to manage the conflict; and
- is responsible for maintaining the conflict of interest records.

Managers in each department:

• are responsible for communicating and providing training about the policy to all relevant individuals within their area of responsibility, at least annually.

All departments:

 are required to review their procedures annually to ensure that they anticipate and manage potential or actual conflicts of interest adequately.

Line managers:

• are responsible for ensuring that all new staff members involved in activity relating to potential or actual conflicts of interest receive training.

All staff:

- All individuals involved with awarding and/or end-point assessment activities must be made aware of this policy as part of their induction and on-going training. The individual is responsible for ensuring that they are fully conversant with the policy and abide by the content;
- All individuals are responsible for disclosing any activity that might give rise to a potential conflict of interest either to their line manager or directly to the People Team;
- In accordance with their centre agreement, approved centres are required to establish, maintain and comply with a conflict of interest policy which is complementary to the relevant VTCT Skills policies and procedures, identify and monitor all related conflicts and potential conflicts of interest; and



• A centre must take all reasonable steps to ensure that no conflict of interest which relates to it results in an Adverse Effect.

1.6. Review arrangements

This policy is reviewed annually as part of VTCT Skills' self-evaluation activity, which considers customer and regulatory feedback and good practice guidance, changes in VTCT Skills' practices, actions from the regulators, changes in legislation, or trends identified from previous cases.

In addition, this policy may be updated following:

- an issue arising in relation to an actual or potential conflict of interest; or
- consideration of operational feedback to ensure VTCT Skills' arrangements for the withdrawal of approval remain effective.

1.7. Situations brought to our attention by the regulators

Where the regulators notify us of failures that have been discovered in the assessment process of another awarding organisation, we will review if a similar failure could affect our own assessment processes and arrangements.

1.8. Conflict of Interest principles

The following principles apply:

- All managers and staff must be committed to and proactive in identifying and managing all actual/potential conflicts of interest that may affect VTCT Skills;
- If there is any doubt, possible conflicts of interest must be raised with the Director of Qualifications and Standards;
- Staff must be transparent, honest and objective when considering potential or actual conflicts of interest and must do so in a timely fashion;
- The controls for managing conflicts of interest must be proportionate to the risks associated with the identified conflict(s); and
- When VTCT Skills develops and implements a procedure, it does not create a conflict with its regulatory responsibility as an awarding organisation.

2. Process

2.1. Identifying conflicts of interest

Stakeholders of VTCT are required to:

 declare at the start of their engagement by VTCT Skills, if they have any current or recent relationship with any other organisation, by completing the Annual Conflict of Interest Declaration form (provided in appendix 1) so that VTCT Skills can act to remove or manage



the conflict where appropriate. Where there is nothing to declare, a signed and dated nil return is still required;

- submit the completed form to the People Team; and
- provide any updated information to the People Team as soon as it arises.

The People Team:

- ensures that all declarations are received; and
- records the information in the Declaration of Interest, including nil returns and any other related information.

Director of Qualifications and Standards:

- where a (potential) conflict has been identified, advises on management of the conflict, if applicable; and
- notifies the regulator, if applicable.

Department Heads:

• ensure the additional Academic Division workers Conflicts of Interest Declaration form (provided in appendix 2) is completed alongside the Annual Conflict of Interest Declaration form (provided in appendix 1) by all workers prior to commencement of any contract being undertaken and by all employees annually.

Any individual associated with VTCT Skills or members of staff who identifies a potential or actual conflict of interest whilst going about their work should notify their Department Head or the Director of Qualifications and Standards as soon as possible.

2.2. Mitigating potential conflicts of interest

The Department Managers who have been notified of a potential conflict of interest should seek advice from Director of Qualifications and Standards to take reasonable steps to remove the conflict or manage it to VTCT Skills' satisfaction. If this cannot be achieved, the relationship with the party/parties concerned may have to be terminated

The following table provides examples of conflicts of interest and the reasonable steps to ensure that they do not have an adverse effect or that such effects are mitigated as far as possible. This table is not intended to be exhaustive.



2.3. Table of potential conflicts of interest

Potential conflict of interest	Reasonable steps to ensure that no conflicts of interest have an adverse effect and/or that such effects are mitigated as far as possible	Responsibility for monitoring this process
Members of the Board (Trustees) may unduly influence decisions to ensure a personal or commercial material benefit (e.g., in relation to interests they may	All staff and members in attendance at VTCT Skills meetings are required to declare, at the beginning of a meeting, any private interest they have in an agenda item. This 'declaration of possible conflicts of interest' is a standard agenda item.	Responsible Officer
have which are external to VTCT Skills)	In doing so they will then abstain from any vote/decision that may pose a conflict of interest to the member – especially where they may directly or indirectly receive a material benefit from the decision and/or have a conflict in loyalties (e.g., their overriding duty is to act in the best interests of the other party.) They may be allowed to engage in the discussion if the other members do not object and/or the possible conflict is already known to the rest of the members/attendees.	
	Where an actual or possible conflict of interest exists for a particular agenda item, the decision recorded and reported in the meeting minutes will include details of: • the nature and extent of the conflict	
	an outline of the discussion the actions taken to manage the conflict	
Staff may have a conflict of interest that affects their ability to carry out their role appropriately,	• the actions taken to manage the conflict All staff at VTCT Skills are committed to carrying out their role to the best of their ability and are aware of the need to identify and manage any potential conflicts of interest.	Director of Qualifications and Standards
consistently and with integrity.	Staff must declare any possible conflicts they have, using the Conflict of Interest Declaration form upon starting work with VTCT Skills and update this information as necessary.	
	The People Team is responsible for maintaining the Register of Interests.	



Potential conflict of interest	Reasonable steps to ensure that no conflicts of interest have an adverse effect and/or that such effects are mitigated as far as possible	Responsibility for monitoring this process
Allocating external staff to centres where they may have an interest, e.g. they work / have worked for the	VTCT Skills records the details of any actual / potential conflicts of interest recorded in the Register of Interests in the individuals profile records.	Director of Qualifications and Standards and Head of Department
centre, work for a competitor centre, have a family member working at the centre, have a financial stake	Profile records are checked by the quality assurance team when individuals are allocated to centres to avoid allocation to a centre where a personal interest exists or has existed.	'
or shares in the centre, or are a governor at the Centre.	If for any reason this cannot be avoided, the contracting Development Lead scrutinises their work at the centre to ensure no conflicts have occurred.	
Quality assurance staff and staff involved in the design of assessments may not objectively highlight issues with the assessment when they carry out their quality assurance role (e.g. they may be less likely to identify adverse issues with the	All staff at VTCT Skills are committed to carrying out their role to the best of their ability and are aware of the need to identify and manage any potential conflicts of interest. The work of all staff is subject to review by the contracting Development Lead or Head of Department to ensure that they have carried out their role as effectively and consistently as they would with qualifications / assessments where they have had no involvement in the design.	Director of Qualifications and Standards and Department Head
assessments).	The Department Head considers, as part of the ongoing standardisation and review arrangements, the nature of the findings/reports/activities of those role-holders to ensure they have acted consistently and appropriately.	



Reasonable steps to ensure that no conflicts of	Responsibility
	for monitoring
	this process
Hospitality of any kind which might reasonably	Chief
be seen to compromise an employee's personal	Executive
judgment or integrity and be viewed as	
attempting to exert influence to obtain	
preferential consideration must be refused.	
executive.	
Gifts such as chocolates/biscuits should where	
keeping. Please notify your line manager when	
you receive gifts and the action you have taken.	
VTCT Skills issues guidance to centres on how to	Director of
manage and prevent conflicts of interest from	Qualifications
	and Standards
at the centre.	
Cuanacted or actual financial or material	
·	
•	
1100044100.	
Staff check for the above at centre level when	
reviewing assessment arrangements at centres,	
and record details of any such checks/conflicts	
identified in the associated centre engagement	
reports.	
, •	
·	
•	
suitably qualified person.	
	interest have an adverse effect and/or that such effects are mitigated as far as possible Hospitality of any kind which might reasonably be seen to compromise an employee's personal judgment or integrity and be viewed as attempting to exert influence to obtain preferential consideration must be refused. Offers of one-off gifts should be politely but firmly declined. If they are pressed, the recipient should inform the People Team and their line manager, who will report this to the Chief Executive. Gifts such as chocolates/biscuits should where possible be shared with colleagues. Other gifts should be passed to the People Team for safe keeping. Please notify your line manager when you receive gifts and the action you have taken. VTCT Skills issues guidance to centres on how to manage and prevent conflicts of interest from occurring in centre-based assessment undertaken at the centre. Suspected or actual financial or material incentivising, will be investigated following the Malpractice and Maladministration Policy and Procedures. Staff check for the above at centre level when reviewing assessment arrangements at centres, and record details of any such checks/conflicts identified in the associated centre engagement reports. If such conflicts cannot be avoided (e.g. due to a lack of alternative competent staff at the centre), the staff member will seek approval from the Quality Lead(s) or Development Leads to make arrangements for the relevant part of the assessment to be subject to scrutiny by another



Potential conflict of	Reasonable steps to ensure that no conflicts of	Responsibility
interest	interest have an adverse effect and/or that such	for monitoring
	effects are mitigated as far as possible	this process
Ensuring that all	All external parties recruited for specific activities	Director of
contracted staff (e.g.	will be required to sign an appropriate service	Qualifications
unit writers, part-time	agreement/contract along with a non-disclosure	and Standards,
external quality	agreement (if not already covered by the service	Head of
assurers / examiners /	agreement/contract.)	Department
moderators,		
consultants and	They will be asked to declare any conflicts of	
suppliers) sign an	interest in accordance with their duty of	
appropriate service	confidentiality and/or any other legal duty.	
agreement / contract		
which has relevant	Their work is monitored by the responsible	
clauses governing	member of staff to ensure they operate	
confidentiality and	effectively and in accordance with the	
ownership of	expectations for the role and that if they have a	
information, and	role external to VTCT Skills, they do not take any	
prevents them from	actions that are contrary to the interests of VTCT	
trading on the name of	Skills in the development, delivery or award of	
VTCT Skills or offering	VTCT Skills qualifications.	
services or advice to		
learners or centres		
based on information		
they obtained while		
working at VTCT Skills.		



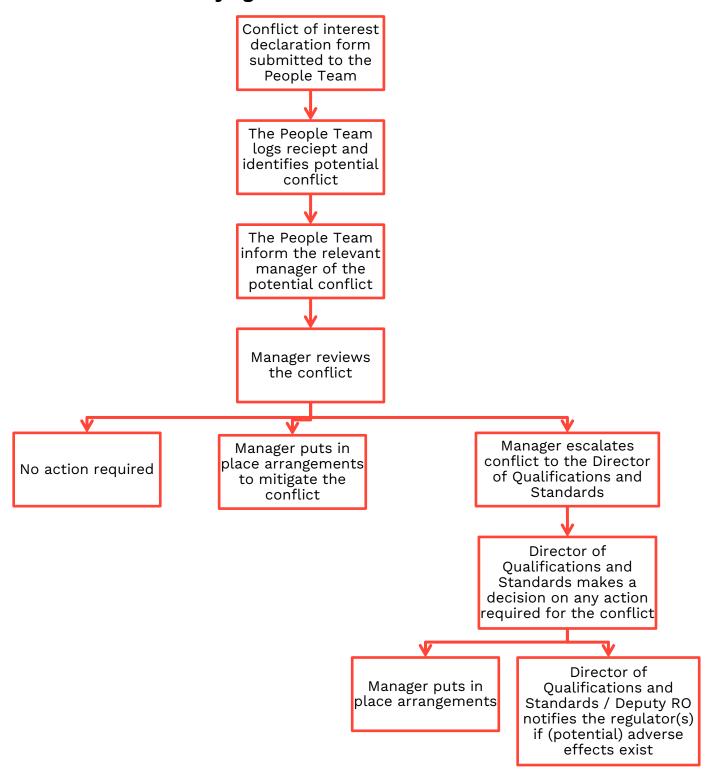
2.4. Breach of conflict of interest policy

If a member of staff believes there has been a breach of the conflict of interest policy, or unforeseen conflicts of interest emerge, the Director of Qualifications and Standards/Deputy Responsible Officer must be notified immediately;

- An investigation and a review of the associated procedures are launched immediately;
- The investigation is conducted by the Director of Qualifications and Standards. Where the Chief Executive is the subject of the investigation, the responsibility for the investigation rests with the Chair of the Board of Trustees;
- Where the Director of Qualifications and Standards or Deputy Chief Executive is the subject of the investigation, it is carried out by the CEO;
- The outcomes of the investigation and review are reported to the Chief Executive and escalated to the Board, where appropriate and relevant actions implemented; and
- If the breach is classified as an Adverse Effect, then the Responsible Officer must promptly inform the Regulators in accordance with the procedure for dealing with adverse effects. In doing so they will inform the regulator of the reasonable steps that VTCT Skills has taken or intends to take, to prevent, correct or mitigate the adverse effect, including the outcomes of the associated review as soon as this is known.

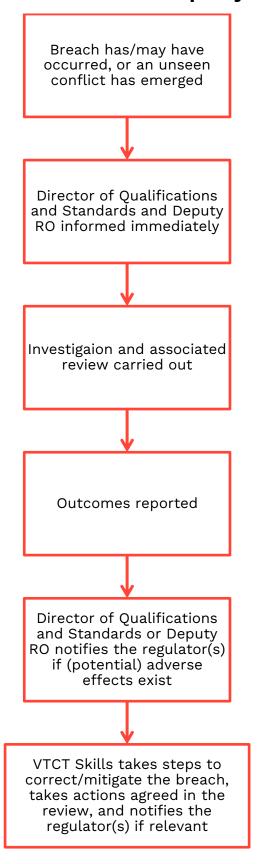


2.5. Process for identifying conflicts of interest - flowchart





2.6. Process for dealing with a breach of the policy - flowchart





3. Data protection

Any information collected as a result of this policy will be processed in accordance with the principles set out in the Data Protection Act.

4. Document storage

Conflict of interest declarations should be signed either in paper or electronic format. Conflict of interest statements will be kept by the manager/ workers for service or activity for a period of 12 months after the end of the contract for services/activity is completed.



5. Appendix 1: Annual Conflicts of Interest Declaration Form

I have set out below my interests in accordance with the organisation's conflicts of interest policy.

Category	Please give details of the interest and whether it applies to yourself or, where appropriate, a member of your immediate family, connected person or some other close personal connection.
Current employment and any previous employment in which you continue to have a financial interest. e.g.: full/part time employment or other SLA contracts.	
Appointments (voluntary or otherwise) e.g. trusteeships, directorships, local authority membership, tribunals etc.	
Membership of any professional bodies, special interest groups or mutual support organisations.	
Investments in unlisted companies, partnerships and other forms of business, major shareholdings (i.e. more than 5% of issued share capital) and beneficial interests.	
Gifts or hospitality valued at £20 or over, offered to you by external bodies in relation to contract at VTCT Skills and whether this was declined or accepted in the last 12 months.	
Any other contractual relationship with the company or its subsidiaries i.e. contracts within VTCT Skills.	
Any other conflicts that are not covered above.	



Category	Please give details, for the previous 12 months, including date and outcome (or a nil response)
Any criminal convictions or criminal proceedings in progress.	
Any finding by a court or any professional, regulatory or government body of a breach of provision of any legislation or regulatory obligation.	
Any bankruptcy, arrangement with creditors, or similar financial arrangement which has been applied and from which I have not been discharged.	
Any disqualification from holding a directorship or other public office.	
Any removal as a charity trustee by order of the Charity Commission or High Court on grounds of misconduct or mismanagement.	
Any finding of malpractice or maladministration in relation to a qualification (whether regulated or not).	
To the best of my knowledge, the above informat update, as necessary, the information provided, a on an annual basis. I give my consent for it to be company and for no other purpose.	and to review the accuracy of the information
Signature:	

Conflict of Interest Policy_v9 September 2024
Information Classification: Internal

If printed this document becomes uncontrolled

Name:

Date:

Full name



6. Appendix 2: Academic Division Workers Conflicts of Interest Declaration Form

Please use this form to declare any conflicts of interest that you have relating to the work that you will undertake for VTCT Skills. This form supports General Conditions of Recognition – A4, A6, A8, G4.

Job role		
Time period for the declaration	For example: EQAs: 2022-2023, and for contrac	ted writers and markers: Winter 2022 series, December 2022 to March 2023
Qualification Suit	te	
	ons have you been asked to list the sector, qualification ation code.	
Which departmer	nt has allocated work to you?	
Who is the manager that you	ger, technical lead or project will report to?	
-		
Declaration		
work for another	ou been contracted to awarding or nisation? If so, please	
school, college or This could be as or as a worker or If so, please give	you been, employed at a r private training provider? a permanent member of staff contractor. the centre name and VTCT e (where applicable)	
	ons do you currently teach? s of the qualification title, ng organisation.	
	s take an examination set so, please give details.	



Do you have a child, sibling, partner/spouse, friend or close family member that is due to take an assessment set by VTCT Skills?	
If so, please give details of their name, centre and the qualification.	
Do you have a partner/spouse or close family member that is teaching, or due to teach, an assessment set by VTCT Skills?	
If so, please give details of their name, centre and the qualification.	
Are you a private tutor?	
If so, please give details.	
Are you an IQA for a school, college or private training provider?	
If so, please give details of the centre and the qualification.	
Please provide details of any other potential	
conflicts of interests:	
	,
I can confirm that to my knowledge there impact on my role at VTCT Skills.	are no other conflicts of interest that could
I will notify VTCT Skills should a potential declared become apparent.	conflict of interest that I have not already
I will inform VTCT Skills if I subsequently developed assessment materials.	teach the qualification for which I have
I give my consent for my information to b six years; this information is of legitimate legislation.	e held securely by VTCT Skills for a period of interest of the organisation under GDPR
Signature:	
Name:	
Date:	
Internal Use	
Received:	Scanned:



Document amendment history page

Version	Document Owner	Issue Date	Changes	Role
7	Head of People & Development	June 2023	Updated to new template, reallocated policy to HR and updated document reference number, updated document owners	Head of People & Development
8	Chief Academic Officer	December 2023	Updated responsibilities for People Team repository and Deputy RO and RO decisionmaking and reporting responsibilities.	Chief Academic Officer
9	HR Advisor	September 2024	Updated job title and transferred to new template, change to document owner.	HR Advisor

Document Review

Role	Review Status
HR Advisor	Update complete

Document Owner

Document Owner	Document shared with
HR Advisor	HR Director
	Director of Qualifications and Standards

Document Sign-off

Role	Sign-off Date
HR Advisor	September 2024